Building on the extensive personal experience of the instructors, this seminar will explore the intricacies and importance of (personal) leadership in global affairs. It assumes that the quality of leadership, in addition to charisma and personality, exerts considerable influence—positive or negative, constructive or destructive, individual or as a leader of a group. After a theoretical and psychological as well as a historical introduction, the seminar will analyze select areas in which leadership matters: multinational settings: i.e. the EU and UN; summitry: G7 or G8, G20; Specifically we shall examine also the post-war and independence negotiations in Angola, Mozambique, and East Timor, the case of the Iran nuclear negotiations, and the crises in and around Europe. Specific focus will be offered to humanitarian and environmental issues; the dimensions of gender and culture; e-/social media challenges. A concluding workshop will be trying to develop in cooperation intergenerational key elements of successful leadership in today’s challenging world.

Course Requirements:

This advanced graduate seminar has a strong “cooperative” and personal-intellectual dimension, and student participation will be critical for a successful and fruitful
discussion. Participating students should have a background in international relations and/or political science (an introductory course or equivalent).

It is of utmost important to attend all seminars and complete the required readings before the appropriate seminar. As of the second week, each session will be introduced by a student presentation consisting of two or three students with an introductory handout(s) and presentation — additional individual research will be rewarded. Students will meet with the faculty to prepare their presentation. Grades will be based upon the in-class presentation (35%), active seminar participation (15%), and a final take home examination (50%).
SEMINAR SCHEDULE

I.

1. - September, 17
   Leadership in international affairs - An introduction

2. - September, 24
   Historic Cases

II.

3. - October, 1
   Leadership in a supranational organization - the EU

4. - October, 8
   Leadership in the international financial crisis

5. - October 15
   Leadership Interactions and Global Summits: G7/G8/G20

6. - October, 22
   Leadership in the United Nations and multilateral organizations

7. - October, 29
   War and Peace: Leadership in Mediation. The cases of Angola and Mozambique.

8. - November, 12
   Leadership in Iran nuclear negotiations

9. - November, 19
   Gender and intercultural issues in the context of leadership in international affairs

10. - December, 3
    Leadership and global governance: climate change negotiations and health threats

11. - December, 10
    Leadership, the challenges of Social Media & Robotics, etc.

IV.

12. - December, 10-11
    International Seminar Workshop - Leadership in a New World
SEMINAR QUESTIONS AND ISSUES

I.

1. - September, 17
Leadership in international affairs - An introduction

What is leadership – Is it different in IR. In global affairs?
Psychological dimensions
Personality matters

Establishing an Analytical Grid of key components …

Readings:

“What is Leadership,”

2. - September, 24
Historic Cases

Any statesmen/women of interest?
Any Examples: Churchill, Kennedy, Thatcher, DeGaulle, FDR, WW, Holbrook, …, etc.

Readings:


“How and why do followers matter?,” “What Determines who Becomes a Leader and which Leaders Will Succeed?”
3. – October, 1
*Leadership in a supranational organization - the EU*

Speciality in intra-EU relations / leadership - memberstates vers. EU Commission

4. – October, 8
*Leadership in the international financial crisis*

The amazing stress / viability
Totally unexpected dimensions
“entitlement” on the part of one actor ..?

5. - October 15
*Leadership Interactions and Global Summits: G7/G8/G20*

6. – October, 22
*Leadership in the United Nations and multilateral organizations*

7. – October, 29
*War and Peace: Leadership in Mediation. The cases of Angola and Mozambique.*

8. – November, 12
*Leadership in Iran nuclear negotiations*

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RECOMMENDED READING

On leadership in general


Machiavelli, Niccolo. The Prince, multiple editions.


Thucydides

Churchill


On leadership in international relations and diplomacy:


On American Presidential Leadership


Greenstein, Fred I. The Presidential Difference: Leadership Styles from FDR to Barack Obama,

**On specific and specially relevant cases of leadership**


**On global governance and institutions:**


**Conflict Resolution**


**Other Relevant Books**


Dag Hammarskjöld, ....


O’Reilly, K.P. *Nuclear proliferation and the psychology of political leadership: beliefs, motivations and perceptions.* New York: Routledge, 2015.
